

Appendix 1

The strategic principles to govern the 'Community Provision' review are:

- **Outcome focused:** the review will ensure that BCC's community provision will continue to contribute to and support the improved quality of life of citizens in line with the Belfast Agenda ambitions and outcomes including the building of strong communities, fostering of improved good relations and increasing active and empowered citizenship.
- **Community development approach:** the review will progress the objective to empower local communities to strengthen the capacity of people in neighbourhoods to work with us to shape and determine change in their communities. A community development approach plays a vital role in encouraging active participation in decisions and in particular gives a voice to disadvantaged and vulnerable communities or communities of interest.
- **Community resilience:** the review will consider how we can provide tailored support across the community development continuum to increase access to organised pathways to ensure maximum participation especially among under-represented groups and in areas of weak community infrastructure.
- **Stakeholder participation and engagement:** the review will be cognisant that many stakeholders work within neighbourhoods and communities and any model developed should enhance the opportunities for partnership and collaborative working with BCC to ensure there is no duplication of services and to maximise strategic outcomes and impact
- **Working with communities:** the review will ensure the resulting Community provision results in closer engagement and partnership with communities to ensure services are co-designed and delivered to achieve the best possible outcomes for citizens, communities and partners.
- **Innovative, people centred design and delivery:** the review will identify better ways of working at the local level to enable co-design, testing and delivery of evidence driven and effective socially innovative solutions which can be adopted at scale across the city.
- **Customer focused:** the review will consider the potential future needs of citizens in a changing city and neighbourhood environment and ensure alignment with the current corporate Customer project.
- **Sustainability and increased efficiency:** the review will consider how we can maintain the good examples of existing service practice and make the best use of existing limited resources to ensure the greatest possible community impact and create sustainability.
- **Effective neighbourhood working:** the review will consider best practice elsewhere to baseline the existing services in Belfast. It will take into account the unique circumstances of Belfast and the differing needs across the city to ensure any future community provision model will enable effective neighbourhood working and service delivery.